Balfour Beatty

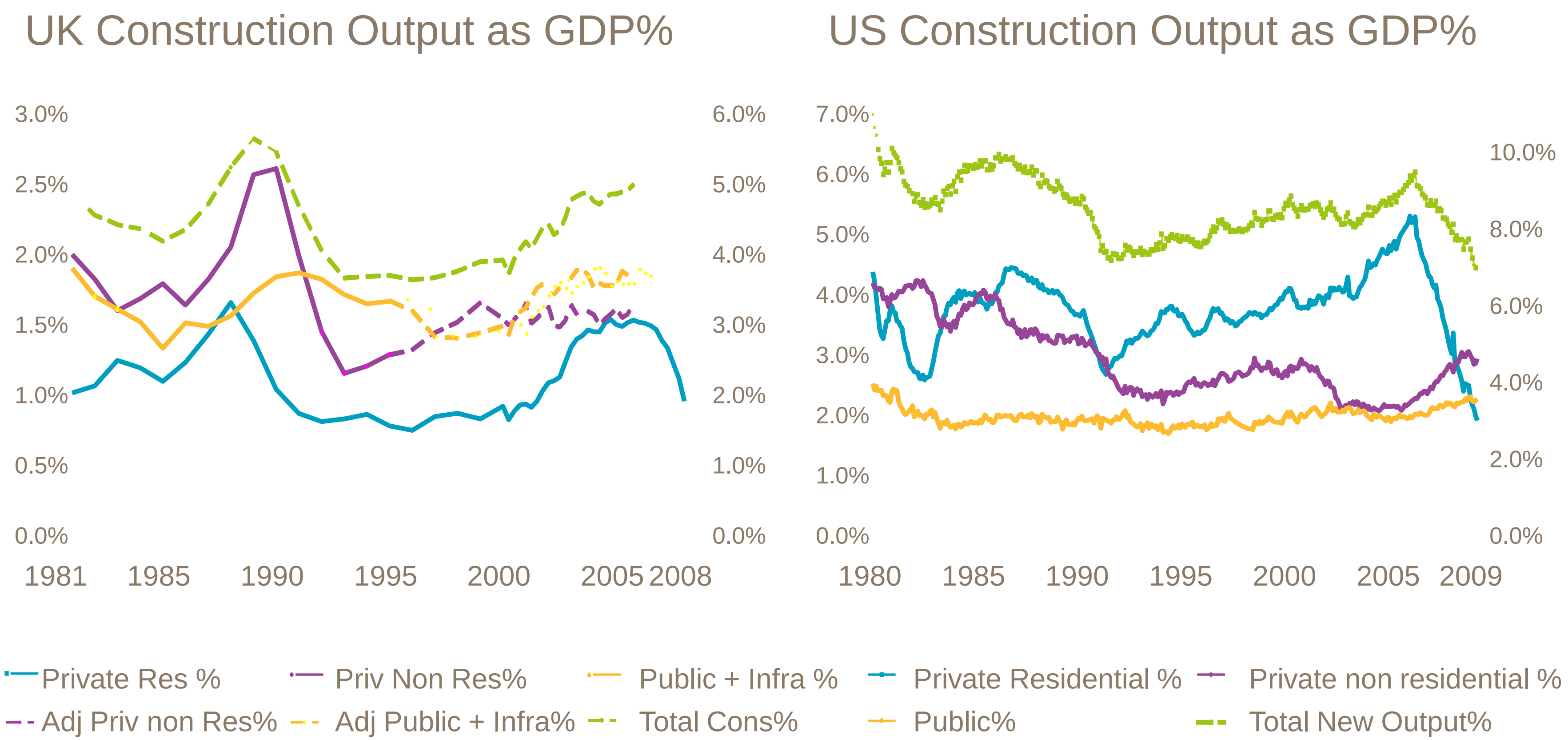


Investor Day

9 June 2009



UK & US construction as % of GDP



- Private sector investment tends to be volatile in both markets
- Infrastructure investment is more stable

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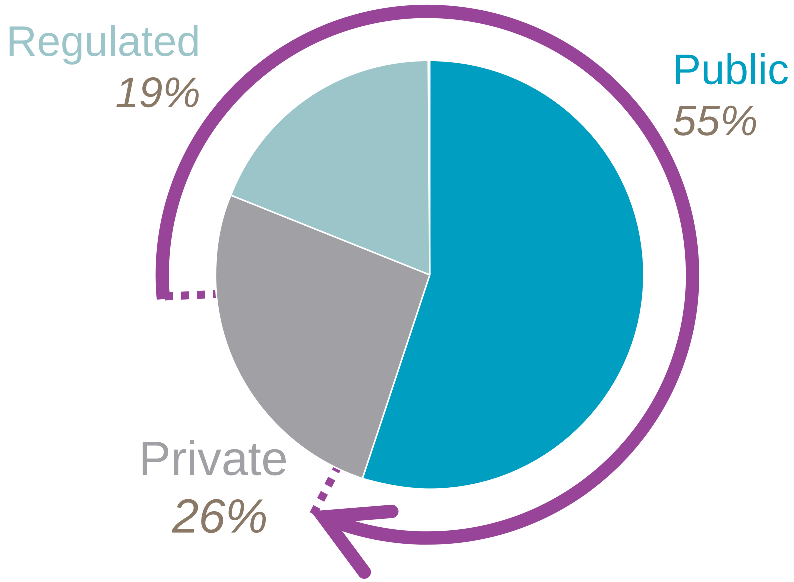
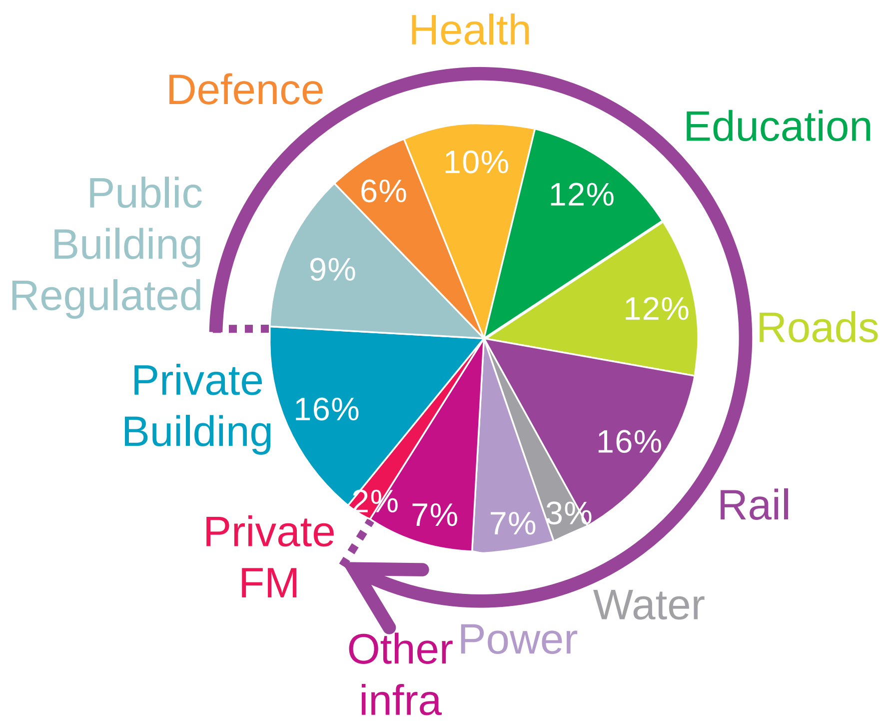
Customer base focused on infrastructure

Revenue by Customer Sector



Revenue by Market Sector



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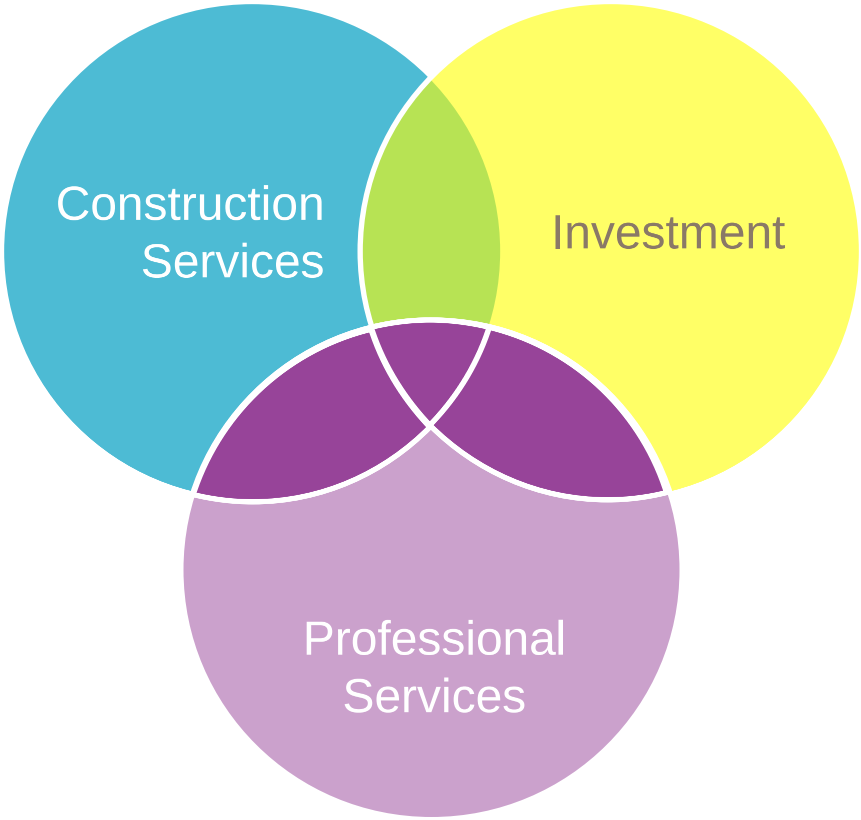
2006 Strategic Priorities

Progress

- UK Regional Contracting ✓✓✓
  – Birse, Cowlin, Dean & Dyball
- Investments ✓✓
  – ITE Singapore, UK Airports, BB Communities
- US ✓✓
  – BB Infrastructure, BB Construction, Heery
- Professional Services ✓
  – Integration, Satisfactory growth

BB business model and emerging strategic themes

Group Head Office



UK

South East Asia/Middle East

US

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