

**Balfour Beatty plc Share Buyback Programme**  
**Daily Transaction Report**

**Balfour Beatty**

|                  |            |
|------------------|------------|
| DATE OF PURCHASE | 22/10/2025 |
| TOTAL SHARES     | 57,838     |
| High             | 669.5000   |
| Low              | 660.0000   |
| VWAP             | 664.1532   |

| Number of ordinary shares purchased | Transaction price (GBp share) | Transaction Time | Transaction reference number | Trading venue |
|-------------------------------------|-------------------------------|------------------|------------------------------|---------------|
| 346                                 | 662                           | 08:21:54         | 0XMB17000000000088VSGM       | XLON          |
| 150                                 | 662                           | 08:29:38         | 0XMB10000000000088VSR3       | CHIX          |
| 33                                  | 662                           | 08:29:38         | 0XMB70000000000088VSUK       | TRQX          |
| 28                                  | 662.5                         | 09:01:26         | 0XMB40000000000088VTSH       | BATE          |
| 102                                 | 662.5                         | 09:01:26         | 0XMB10000000000088VU5E       | CHIX          |
| 87                                  | 662.5                         | 09:01:26         | 0XMB10000000000088VU5F       | CHIX          |
| 99                                  | 662                           | 09:04:53         | 0XMB40000000000088VTUG       | BATE          |
| 24                                  | 662                           | 09:05:37         | 0XMB17000000000088VTVP       | XLON          |
| 26                                  | 662                           | 09:05:47         | 0XMB17000000000088VTVT       | XLON          |
| 823                                 | 662                           | 09:08:56         | 0XMB17000000000088VU1V       | XLON          |
| 561                                 | 662                           | 09:10:06         | 0XMB17000000000088VU2O       | XLON          |
| 13                                  | 662                           | 09:10:17         | 0XMB40000000000088VU2R       | BATE          |
| 140                                 | 661.5                         | 09:14:48         | 0XMB17000000000088VU53       | XLON          |
| 1                                   | 661.5                         | 09:14:48         | 0XMB17000000000088VU54       | XLON          |
| 1121                                | 661.5                         | 09:14:48         | 0XMB17000000000088VU55       | XLON          |
| 8                                   | 661.5                         | 09:14:48         | 0XMB17000000000088VU56       | XLON          |
| 122                                 | 661.5                         | 09:16:27         | 0XMB10000000000088VUK1       | CHIX          |
| 156                                 | 661.5                         | 09:16:34         | 0XMB10000000000088VUK4       | CHIX          |
| 46                                  | 661.5                         | 09:16:34         | 0XMB40000000000088VUAM       | BATE          |
| 435                                 | 661.5                         | 09:16:34         | 0XMB17000000000088VU6R       | XLON          |
| 38                                  | 661.5                         | 09:16:34         | 0XMB70000000000088VUPR       | TRQX          |
| 137                                 | 662.5                         | 09:46:39         | 0XMB17000000000088VUPM       | XLON          |
| 38                                  | 662.5                         | 09:46:39         | 0XMB10000000000088VVHS       | CHIX          |
| 1                                   | 662.5                         | 09:46:39         | 0XMB17000000000088VUPN       | XLON          |
| 37                                  | 662.5                         | 09:46:39         | 0XMB70000000000088VVPJ       | TRQX          |
| 113                                 | 662.5                         | 09:46:39         | 0XMB17000000000088VUPO       | XLON          |
| 547                                 | 662                           | 09:48:28         | 0XMB17000000000088VUQG       | XLON          |
| 22                                  | 662                           | 10:25:38         | 0XMB17000000000088VVIV       | XLON          |
| 1114                                | 663                           | 10:28:38         | 0XMB17000000000088VVK3       | XLON          |
| 123                                 | 663                           | 10:28:38         | 0XMB40000000000088VVQB       | BATE          |
| 372                                 | 662.5                         | 10:28:48         | 0XMB17000000000088VVK6       | XLON          |
| 57                                  | 662.5                         | 10:30:09         | 0XMB7000000000008900PF       | TRQX          |
| 17                                  | 662.5                         | 10:34:56         | 0XMB700000000000890119       | TRQX          |
| 734                                 | 662                           | 10:36:41         | 0XMB17000000000088VVRK       | XLON          |
| 25                                  | 662                           | 10:37:57         | 0XMB700000000000890137       | TRQX          |
| 9                                   | 661                           | 10:46:24         | 0XMB1000000000008901BV       | CHIX          |
| 61                                  | 661                           | 10:46:35         | 0XMB40000000000089009L       | BATE          |
| 141                                 | 660.5                         | 10:46:35         | 0XMB1000000000008901C8       | CHIX          |
| 112                                 | 660.5                         | 10:46:35         | 0XMB40000000000089009M       | BATE          |
| 478                                 | 661                           | 10:46:35         | 0XMB17000000000089001E       | XLON          |
| 46                                  | 661                           | 10:46:35         | 0XMB7000000000008901DR       | TRQX          |
| 37                                  | 661                           | 10:46:35         | 0XMB1000000000008901C9       | CHIX          |
| 26                                  | 660.5                         | 10:46:35         | 0XMB7000000000008901DS       | TRQX          |
| 116                                 | 662.5                         | 11:41:49         | 0XMB4000000000008901CR       | BATE          |
| 296                                 | 663                           | 12:00:00         | 0XMB170000000000890187       | XLON          |
| 209                                 | 663                           | 12:00:17         | 0XMB70000000000089032O       | TRQX          |

| Number of ordinary shares purchased | Transaction price (GBP share) | Transaction Time | Transaction reference number | Trading venue |
|-------------------------------------|-------------------------------|------------------|------------------------------|---------------|
| 360                                 | 664.5                         | 12:11:00         | 0XMB1000000000008903BP       | CHIX          |
| 249                                 | 664.5                         | 12:32:18         | 0XMB4000000000008902HN       | BATE          |
| 384                                 | 663.5                         | 12:38:19         | 0XMB17000000000089020T       | XLON          |
| 144                                 | 663.5                         | 12:38:19         | 0XMB70000000000089042B       | TRQX          |
| 1185                                | 663                           | 12:47:21         | 0XMB170000000000890267       | XLON          |
| 27                                  | 663                           | 12:47:21         | 0XMB70000000000089048T       | TRQX          |
| 32                                  | 663                           | 12:47:21         | 0XMB70000000000089048U       | TRQX          |
| 1677                                | 663                           | 12:47:21         | 0XMB170000000000890268       | XLON          |
| 359                                 | 663                           | 12:53:23         | 0XMB10000000000089046C       | CHIX          |
| 22                                  | 662.5                         | 12:54:13         | 0XMB40000000000089033F       | BATE          |
| 7                                   | 662.5                         | 12:54:16         | 0XMB10000000000089046Q       | CHIX          |
| 191                                 | 662.5                         | 12:54:31         | 0XMB10000000000089047U       | CHIX          |
| 84                                  | 662.5                         | 12:56:32         | 0XMB1000000000008904A0       | CHIX          |
| 89                                  | 662.5                         | 13:00:50         | 0XMB40000000000089039S       | BATE          |
| 120                                 | 664                           | 13:09:56         | 0XMB70000000000089051I       | TRQX          |
| 361                                 | 664                           | 13:09:56         | 0XMB1700000000008902NL       | XLON          |
| 48                                  | 664.5                         | 13:36:10         | 0XMB1700000000008903NU       | XLON          |
| 58                                  | 664.5                         | 13:36:10         | 0XMB1700000000008903NV       | XLON          |
| 387                                 | 664.5                         | 13:36:10         | 0XMB1700000000008903O0       | XLON          |
| 263                                 | 664.5                         | 13:36:10         | 0XMB1700000000008903O1       | XLON          |
| 36                                  | 663.5                         | 13:37:12         | 0XMB4000000000008904OA       | BATE          |
| 170                                 | 663.5                         | 13:42:30         | 0XMB40000000000089052H       | BATE          |
| 272                                 | 663.5                         | 13:42:30         | 0XMB170000000000890432       | XLON          |
| 208                                 | 663.5                         | 13:42:30         | 0XMB1000000000008905R6       | CHIX          |
| 108                                 | 665.5                         | 14:04:14         | 0XMB17000000000089051J       | XLON          |
| 1290                                | 665.5                         | 14:04:14         | 0XMB17000000000089051K       | XLON          |
| 431                                 | 665.5                         | 14:04:14         | 0XMB17000000000089051L       | XLON          |
| 2041                                | 664.5                         | 14:05:10         | 0XMB170000000000890530       | XLON          |
| 245                                 | 664                           | 14:05:16         | 0XMB400000000000890616       | BATE          |
| 365                                 | 664                           | 14:05:16         | 0XMB400000000000890617       | BATE          |
| 985                                 | 664                           | 14:05:16         | 0XMB1000000000008906PS       | CHIX          |
| 49                                  | 664.5                         | 14:05:16         | 0XMB1000000000008906PU       | CHIX          |
| 51                                  | 665.5                         | 14:30:10         | 0XMB7000000000008908RU       | TRQX          |
| 1147                                | 665.5                         | 14:32:55         | 0XMB1700000000008906M7       | XLON          |
| 171                                 | 665.5                         | 14:32:55         | 0XMB1000000000008908DU       | CHIX          |
| 158                                 | 665.5                         | 14:32:55         | 0XMB4000000000008907LO       | BATE          |
| 111                                 | 667                           | 14:37:27         | 0XMB40000000000089089B       | BATE          |
| 413                                 | 667.5                         | 14:47:25         | 0XMB700000000000890ASJ       | TRQX          |
| 152                                 | 667.5                         | 14:47:25         | 0XMB1000000000008909VH       | CHIX          |
| 2475                                | 667.5                         | 14:47:25         | 0XMB1700000000008908CF       | XLON          |
| 259                                 | 667.5                         | 14:47:25         | 0XMB1700000000008908CG       | XLON          |
| 125                                 | 667                           | 14:47:53         | 0XMB100000000000890A0Q       | CHIX          |
| 29                                  | 667                           | 14:47:53         | 0XMB4000000000008909A7       | BATE          |
| 79                                  | 667                           | 14:54:28         | 0XMB100000000000890AKM       | CHIX          |
| 279                                 | 669                           | 14:55:49         | 0XMB700000000000890BME       | TRQX          |
| 151                                 | 669                           | 14:55:49         | 0XMB700000000000890BMF       | TRQX          |
| 41                                  | 668                           | 14:56:03         | 0XMB400000000000890A66       | BATE          |
| 177                                 | 668                           | 14:56:03         | 0XMB100000000000890APR       | CHIX          |
| 153                                 | 668                           | 14:56:03         | 0XMB400000000000890A67       | BATE          |
| 344                                 | 667.5                         | 14:56:04         | 0XMB700000000000890BN3       | TRQX          |
| 132                                 | 668                           | 14:58:13         | 0XMB400000000000890AC6       | BATE          |
| 126                                 | 668                           | 14:58:20         | 0XMB100000000000890B0A       | CHIX          |
| 400                                 | 669.5                         | 15:07:14         | 0XMB170000000000890ABB       | XLON          |
| 80                                  | 669.5                         | 15:07:14         | 0XMB170000000000890ABC       | XLON          |
| 480                                 | 669.5                         | 15:07:14         | 0XMB170000000000890ABD       | XLON          |

| Number of ordinary shares purchased | Transaction price (GBP share) | Transaction Time | Transaction reference number | Trading venue |
|-------------------------------------|-------------------------------|------------------|------------------------------|---------------|
| 433                                 | 669                           | 15:07:18         | 0XMB170000000000890ABS       | XLON          |
| 423                                 | 668.5                         | 15:09:04         | 0XMB170000000000890AI1       | XLON          |
| 100                                 | 668.5                         | 15:09:04         | 0XMB100000000000890C73       | CHIX          |
| 154                                 | 668                           | 15:09:34         | 0XMB400000000000890BGR       | BATE          |
| 166                                 | 668                           | 15:12:09         | 0XMB100000000000890CGR       | CHIX          |
| 569                                 | 668                           | 15:12:09         | 0XMB170000000000890AQA       | XLON          |
| 68                                  | 668                           | 15:12:09         | 0XMB700000000000890DDI       | TRQX          |
| 43                                  | 667.5                         | 15:12:45         | 0XMB700000000000890DFM       | TRQX          |
| 101                                 | 667.5                         | 15:12:45         | 0XMB400000000000890BPR       | BATE          |
| 88                                  | 667.5                         | 15:12:45         | 0XMB100000000000890CIM       | CHIX          |
| 1014                                | 667                           | 15:15:05         | 0XMB170000000000890B4J       | XLON          |
| 63                                  | 667                           | 15:15:15         | 0XMB700000000000890DSR       | TRQX          |
| 59                                  | 667                           | 15:15:15         | 0XMB100000000000890CR6       | CHIX          |
| 64                                  | 666.5                         | 15:22:03         | 0XMB700000000000890EI5       | TRQX          |
| 79                                  | 666.5                         | 15:22:03         | 0XMB100000000000890DG6       | CHIX          |
| 121                                 | 666.5                         | 15:22:03         | 0XMB400000000000890CPA       | BATE          |
| 754                                 | 666.5                         | 15:22:03         | 0XMB170000000000890BPC       | XLON          |
| 67                                  | 666                           | 15:22:08         | 0XMB700000000000890EI9       | TRQX          |
| 122                                 | 666                           | 15:22:08         | 0XMB400000000000890CPN       | BATE          |
| 931                                 | 666                           | 15:22:08         | 0XMB170000000000890BPN       | XLON          |
| 209                                 | 666                           | 15:22:08         | 0XMB100000000000890DGI       | CHIX          |
| 58                                  | 665.5                         | 15:26:09         | 0XMB100000000000890E2F       | CHIX          |
| 140                                 | 665.5                         | 15:26:09         | 0XMB400000000000890D9M       | BATE          |
| 528                                 | 666                           | 15:26:59         | 0XMB170000000000890CD7       | XLON          |
| 168                                 | 665.5                         | 15:29:27         | 0XMB100000000000890EDQ       | CHIX          |
| 47                                  | 665.5                         | 15:29:27         | 0XMB400000000000890DKO       | BATE          |
| 185                                 | 665.5                         | 15:29:27         | 0XMB170000000000890CLF       | XLON          |
| 1756                                | 665.5                         | 15:29:27         | 0XMB170000000000890CLG       | XLON          |
| 690                                 | 666.5                         | 15:41:09         | 0XMB170000000000890DNA       | XLON          |
| 158                                 | 666.5                         | 15:41:09         | 0XMB170000000000890DNB       | XLON          |
| 210                                 | 665.5                         | 15:42:00         | 0XMB100000000000890FI1       | CHIX          |
| 460                                 | 665.5                         | 15:42:00         | 0XMB170000000000890DOS       | XLON          |
| 285                                 | 665.5                         | 15:42:00         | 0XMB170000000000890DOT       | XLON          |
| 133                                 | 665.5                         | 15:42:40         | 0XMB700000000000890GON       | TRQX          |
| 110                                 | 665                           | 15:45:06         | 0XMB400000000000890F5M       | BATE          |
| 191                                 | 665                           | 15:45:06         | 0XMB700000000000890H0Q       | TRQX          |
| 464                                 | 665                           | 15:45:06         | 0XMB170000000000890E1I       | XLON          |
| 200                                 | 665                           | 15:45:06         | 0XMB100000000000890FR4       | CHIX          |
| 116                                 | 664.5                         | 15:46:10         | 0XMB400000000000890F8I       | BATE          |
| 84                                  | 664.5                         | 15:46:10         | 0XMB100000000000890FU4       | CHIX          |
| 680                                 | 664.5                         | 15:46:10         | 0XMB170000000000890E4J       | XLON          |
| 137                                 | 664.5                         | 15:46:10         | 0XMB100000000000890FU5       | CHIX          |
| 78                                  | 664                           | 15:51:51         | 0XMB400000000000890FSR       | BATE          |
| 24                                  | 664                           | 15:54:33         | 0XMB400000000000890G59       | BATE          |
| 44                                  | 664                           | 15:54:33         | 0XMB700000000000890HTE       | TRQX          |
| 791                                 | 664                           | 15:54:33         | 0XMB170000000000890ERO       | XLON          |
| 155                                 | 663.5                         | 15:54:42         | 0XMB700000000000890HU1       | TRQX          |
| 170                                 | 663.5                         | 15:54:42         | 0XMB400000000000890G5S       | BATE          |
| 815                                 | 663.5                         | 15:54:42         | 0XMB170000000000890ESJ       | XLON          |
| 82                                  | 663                           | 15:54:43         | 0XMB100000000000890GQK       | CHIX          |
| 1117                                | 663                           | 15:54:43         | 0XMB170000000000890ESM       | XLON          |
| 1                                   | 662.5                         | 15:55:00         | 0XMB100000000000890GSI       | CHIX          |
| 38                                  | 662.5                         | 15:55:00         | 0XMB400000000000890G71       | BATE          |
| 88                                  | 663.5                         | 16:04:29         | 0XMB400000000000890HI0       | BATE          |
| 2                                   | 664                           | 16:04:31         | 0XMB170000000000890G61       | XLON          |

| Number of ordinary<br>shares purchased | Transaction price<br>(GBP share) | Transaction Time | Transaction reference<br>number | Trading<br>venue |
|----------------------------------------|----------------------------------|------------------|---------------------------------|------------------|
| 866                                    | 664                              | 16:04:31         | 0XMB170000000000890G62          | XLON             |
| 700                                    | 664                              | 16:07:31         | 0XMB170000000000890GFP          | XLON             |
| 168                                    | 664                              | 16:07:31         | 0XMB170000000000890GFQ          | XLON             |
| 78                                     | 663.5                            | 16:10:00         | 0XMB400000000000890I5N          | BATE             |
| 616                                    | 663.5                            | 16:10:00         | 0XMB170000000000890GNL          | XLON             |
| 74                                     | 663.5                            | 16:11:13         | 0XMB700000000000890KB8          | TRQX             |
| 334                                    | 664                              | 16:13:18         | 0XMB170000000000890H1F          | XLON             |
| 238                                    | 664                              | 16:13:18         | 0XMB170000000000890H1G          | XLON             |
| 298                                    | 664                              | 16:13:18         | 0XMB170000000000890H1H          | XLON             |
| 67                                     | 663.5                            | 16:16:53         | 0XMB100000000000890JH1          | CHIX             |
| 271                                    | 663.5                            | 16:16:59         | 0XMB100000000000890JHA          | CHIX             |
| 622                                    | 663.5                            | 16:18:37         | 0XMB170000000000890HHC          | XLON             |
| 301                                    | 663.5                            | 16:18:37         | 0XMB170000000000890HHD          | XLON             |
| 1275                                   | 663                              | 16:22:06         | 0XMB170000000000890I2F          | XLON             |
| 100                                    | 663                              | 16:22:06         | 0XMB700000000000890LN8          | TRQX             |
| 115                                    | 663                              | 16:22:06         | 0XMB400000000000890JNU          | BATE             |
| 1078                                   | 663                              | 16:22:06         | 0XMB100000000000890K5M          | CHIX             |
| 58                                     | 663                              | 16:22:06         | 0XMB100000000000890K5O          | CHIX             |
| 124                                    | 662.5                            | 16:22:09         | 0XMB700000000000890LNE          | TRQX             |
| 160                                    | 662.5                            | 16:22:09         | 0XMB400000000000890JOB          | BATE             |
| 39                                     | 662                              | 16:26:51         | 0XMB400000000000890KRP          | BATE             |
| 146                                    | 662                              | 16:26:51         | 0XMB700000000000890MJD          | TRQX             |
| 154                                    | 662                              | 16:26:51         | 0XMB100000000000890L03          | CHIX             |
| 22                                     | 662.5                            | 16:29:29         | 0XMB100000000000890LC9          | CHIX             |
| 87                                     | 662.5                            | 16:29:29         | 0XMB100000000000890LCA          | CHIX             |
| 125                                    | 662.5                            | 16:29:29         | 0XMB100000000000890LCB          | CHIX             |
| 4738                                   | 660                              | 16:35:12         | 0XMB110000000000890LLU          | XLON             |
| 144                                    | 660                              | 16:35:12         | 0XMB110000000000890LLV          | XLON             |